

Applicant: **Holbrook, Trevor**
Organisation: **Tree Kangaroo Conservation Program - PNG Inc.**
Funding Sought: **£199,987.00**

DIR31CC\1445

Strengthening Local Governance and Participatory Planning for Protected Area Management

The Tree Kangaroo Conservation Program will work together with Papua New Guinea's YUS Conservation Area to strengthen the capability and capacity of customary landowner groups, government, and nongovernmental stakeholders in the equitable governance and effective management of the protected area. The project will enhance cooperative achievement of the protected area's management objectives via the integration of community-based land use and natural resource management planning into local and provincial government planning processes, in support of biodiversity conservation and sustainable livelihoods.

PRIMARY APPLICANT DETAILS

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Strengthening Local Governance and Participatory Planning for Protected Area Management

Section 1 - Contact Details

PRIMARY APPLICANT DETAILS

Title	Mr
Name	Trevor
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GMS ORGANISATION

Type	Organisation
Name	Tree Kangaroo Conservation Program - PNG Inc.
Phone (Work)	[REDACTED]
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Section 2 - Title & Summary

Q3. Project Title

Strengthening Local Governance and Participatory Planning for Protected Area Management

Please attach a cover letter as a PDF document.


[TKCP - Darwin - Cover Letter](#)


27/09/2024


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pdf 190.71 KB

Q4a. Is this a resubmission of a previously unsuccessful application?

☒ No

Q5. Summary of project

Please provide a brief non-technical summary of your project: the capability and capacity problem/need it is trying to address, its aims, and the key activities you plan on undertaking.

The Tree Kangaroo Conservation Program will work together with Papua New Guinea’s YUS Conservation Area to strengthen the capability and capacity of customary landowner groups, government, and nongovernmental stakeholders in the equitable governance and effective management of the protected area. The project will enhance cooperative achievement of the protected area’s management objectives via the integration of community-based land use and natural resource management planning into local and provincial government planning processes, in support of biodiversity conservation and sustainable livelihoods.

Section 3 - Title, Dates & Budget Summary

Q6. Country(ies)

Which eligible country(ies) will your project be working in?

Country 1	Papua New Guinea	Country 2	No Response
Country 3	No Response	Country 4	No Response

Do you require more fields?

☒ No

Q7. Project dates

Start date:	End date:	Duration (e.g. 1 years, 8 months):
01 April 2025	31 March 2027	2 years

Q8. Budget summary

Darwin Initiative Funding Request	2025/26	2026/27	Total request
(1 Apr - 31 Mar) £	£102,137.00	£97,850.00	£199,987.00

Q10. Do you have proposed matched funding arrangements?

☒ Yes

Please ensure you clearly outline your matched funding arrangement in the budget.

Q11. If you have a significant amount of unconfirmed matched funding, please clarify how you will fund the project if you don't manage to secure this?

Matched funding for this project from the Woodland Park Zoological Society's YUS Conservation Endowment and Unrestricted/General Funds are confirmed and allocated.
A portion of the YUS Conservation Endowment's disbursements during 2025-2027 will be allocated toward the salaries of several project staff in relation to their time spent on this project's activities. Additionally, the Woodland Park Zoological Society will provide staff time as in-kind support, comprised of technical Monitoring and Evaluation assistance and guidance to the project team provided by WPZ's Conservation Monitoring Strategist.

Q12. Have you received, applied for, or plan to apply for any other UK Government funding for your proposed project or a similar project?

☒ No

Section 4 - Project need

Q13. The need that the project is trying to address

Please describe evidence of the capability and capacity need your project is trying to address with reference to biodiversity conservation and poverty reduction challenges and opportunities.

For example, how have you identified the need? Why should the need be addressed or what will be the value to the country? Please cite the evidence you are using to support your assessment of the need.

The YUS Conservation Area is Papua New Guinea's first Conservation Area, spanning 162,683 hectares from the Saruwaget Range to the Bismarck Sea. The area provides protection for a broad range of endemic and endangered species, promotes sustainable management of natural resources by its 15,000 indigenous residents among 50 remote villages, and serves as a national model for the conservation of customary-owned land.

The YUS Conservation Area Management Committee (CAMC) is designed to facilitate direct engagement between customary landowners and all levels of government for the purpose of stakeholder accountability. However, a 2021 Management Effectiveness Assessment (METT) notes that the roles and responsibilities of each Committee member have not been fully understood or fulfilled. As a result, the Committee has been ineffective in facilitating stakeholder coordination in response to identified management priorities as defined by the area's customary landowners.

Additionally, as noted in a 2021 Social Impact Assessment (SAPA) the process for community/landowner representation in the protected area's governance and management is lacking, resulting in weakened community engagement in protected area management decision-making and limited opportunity to hold key government stakeholders accountable.

As a result, YUS communities have expressed frustration due to ineffective governance contributing to severe under-resourcing of essential public services including healthcare, education, and economic development. The SAPA Assessment report states that, "The development needs of the people are the responsibility of the government" and that "(the protected area's governance mechanisms) can assist the people to write their development agenda into the local planning mechanism."

The YUS Conservation Area's Ward (PNG's most localized level of government) Level Land Use Planning process is recognized by the 2021 METT Assessment as an effective participatory approach to community-based natural resource management, particularly within PNG's customary land tenure system. The process is designed to form the basis for each Ward's Development Plan and is intended to prompt support from government agencies at all levels through the YUS CAMC; comprised of representatives from the National, Provincial, District, and Local Level Governments, as well as landowners and the Tree Kangaroo Conservation Program (TKCP).

The 2021 METT scorecard notes that, while the tools and processes are conceptually in place to connect community priorities and government support, they are not functioning in accordance with their design. As a result, government services and support are misaligned with community priorities regarding conservation and development. Without such support, the communities' stated objectives and goals have often been unmet, which threatens to erode local support and participation in the management of the YUS Conservation Area and therefore its efficacy.

An effectively governed Conservation Area supports a healthy landscape and thriving communities. Improved capacities for local governance and community engagement in conservation and development planning will enhance the YUS Conservation Area's management effectiveness in maintaining the protected area's core natural, cultural, and socioeconomic values. As conservation policy and practice continues to develop in accordance with PNG's decentralized, customary land tenure context, the YUS Conservation Area serves as an excellent platform for developing and refining national best practices for community-based protected area management.

Section 5 - Darwin Objectives and Conventions

Q14. Biodiversity Conventions, Treaties and Agreements

Q14a. Your project must support the commitments of one or more of the agreements listed below.

Please indicate which agreement(s) will be supported.

- ☒ Convention on Biological Diversity (CBD)
- ☒ Global Goals for Sustainable Development (SDGs)

Q14b. National and International Policy Alignment

Using evidence where available, please detail how your capability and capacity project will contribute to national policy (including NBSAPs, NDCs, NAPs etc.) and in turn international biodiversity and development conventions, treaties and agreements that the country is a signatory of.

PNG's National Biodiversity Strategy and Action Plan 2019-2024 responds to the effective management of natural resources throughout areas under customary land tenure (which comprises 97% of land across PNG), emphasizing the implementation of PNG's Protected Areas Policy (2014) and its associated Protected Areas Act (2024).

PNG's Protected Areas Policy is built upon five pillars:

- Protected area governance and management
- Sustainable livelihoods for communities
- Effective and adaptive biodiversity management
- Managing the protected area network
- Sustainable and equitable financing for protected areas

This project contributes toward Pillar 1, Objective 1.3: Ensure effective arrangements are in place for national, provincial, district and local level governments, communities including customary landowners, on-ground protected area managers and other partners to work in cooperation.

This project also contributes to implementation of PNG's recent National Sustainable Land Use Policy (NSLUP) which aims to ensure the conservation and sustainable use of land, natural resources, and environment for the collective benefit of current and future generations. The policy calls for integration of community-based land use planning into government development planning processes (which begin at the Ward level), through coordination between the Department of Lands and Physical Planning and the Department of Provincial and Local Level Government.

By strengthening the governance and management of the YUS Conservation Area, this project will support PNG's Nationally Determined Contributions by reducing deforestation, promoting forest conservation, and facilitating sustainable forest management. Through this project, the YUS Conservation Area's Management Committee will support community-based measures to protect forest ecosystems through its ward-level Land-use Planning activities—ensuring the protection of the YUS landscape, its biomass, and its capacity to serve as a net carbon sink.

As a result, this project's support for improved protected area governance, sustainable development and biodiversity conservation will contribute to PNG's international commitments towards the CBD and SDGs.

Section 6 - Method, Change Expected, GESI & Exit Strategy

Q15. Methodology

Describe the methods and approach you will use to achieve your intended capability and capacity Outcome and contribute towards your Impact. Provide information on:

- how you have reflected on and incorporated **evidence and lessons learnt** from past and present similar activities and projects in the design of this project.
- the specific approach you are using, supported by **evidence** that it will be effective, and **justifying why you expect it will be successful** in this context.
- how you will undertake the work (activities, materials and methods).
- what the **main activities** will be and where these will take place.
- how you will **manage the work** (governance, roles and responsibilities, project management tools, risks etc.).
- what practical elements will be included to embed new capabilities.

In response to the threat posed by ineffective governance throughout the YUS landscape (as identified via METT and SAPA assessments in 2021), TKCP, with support from IUCN's BIOPAMA Program in 2023-2024, launched the first phase of a multi-year 'Protected Area Governance and Accountability Initiative' to clarify and strengthen the YUS Conservation Area's governance structure. The initiative's primary objectives include improvements in community inclusion, participation, and representation in protected area management as well as increased government/stakeholder support and accountability for management actions.

With the resulting clarification and stakeholder consensus regarding the YUS Conservation Area's governance arrangements and core processes for adaptive management achieved through the first phase of this initiative, the next phase will focus on stakeholder capability and capacity in fulfilling their respective roles and responsibilities in maintaining the YUS Conservation Area's core natural, cultural, and socioeconomic values.

Key YUS Conservation Area stakeholders, including those represented on its Management Committee, require targeted, sustained training and guidance to effectively fulfil their respective roles and responsibilities as described in the forthcoming YUS Conservation Area Management Plan 2025-2034.

The project will target the YUS Conservation Area's 18 Ward Councilors, their respective Ward Development Committees, and the Local Level Government (LLG) structures under which they function. Recent (2024) stakeholder consultations have identified critical gaps in capacity and job knowledge among the area's Ward Councilors regarding:

- Formation and management of Ward Development Committees
- Facilitation of community engagement in planning processes
- Public administration, planning, and representation.

This project will contribute substantially to the YUS Conservation Area's Governance and Accountability Initiative through targeted, sustained training and practical skills development throughout the processes of integrated planning for - and adaptive management of - the protected area's actions and interventions.

Capacity-building efforts will also focus on Community Based Organizations (CBOs) throughout the YUS Conservation Area which serve to represent the interests of the area's customary landowner clans, and YUS Conservation Area staff including local Conservation Officers and community-based Rangers.

The project outcome will be achieved through an interdependent series of participatory capacity assessments, trainings, and collaborative workshops serving to:

1) Train, co-facilitate, and coach Ward Councilors and their Ward Development Committees throughout the Ward Development Planning process in accordance with national standards and best practices defined by the Department of Provincial and Local Government Affairs, and integrating established processes for Ward-level Land Use Planning. Participants will gain skills in public engagement, group facilitation, participatory planning, and persuasive presentation for the purpose of effective representation.

2) Train, coach, and enable CBO leaders throughout the YUS Conservation Area in mobilizing, representing, and advocating on behalf of their respective communities and customary landowners through active engagement in Ward and Local Level Government processes as well as YUS CAMC and stakeholder meetings. Activities will enhance leadership capability and capacity in participatory planning, group facilitation, conflict resolution, and persuasive speaking skills.

3) Train, co-facilitate, and guide YUS Conservation Area Management stakeholders – including community leaders as well as ward, LLG, District, Provincial and National government representatives – in fulfilling respective roles and responsibilities as contributing members of the YUS Conservation Area’s recently-refined Management Framework. Members will benefit from improved capability and capacity to represent their respective agency’s interests, identify and reference relevant plans, and report on progress according to respective commitments and responsibilities in support of the YUS Conservation Area’s management objectives. These activities will correspond to, and reinforce, the capacity and capability of CBO leaders, Ward Councilors, and LLG representatives by serving as a platform for cooperation and application of core skills in leadership and representation.

By strengthening the capacity and capability of these local leaders and representatives throughout the YUS Conservation Area in support of integrated, participatory planning, this project will catalyse improved governance and management for the protected area. Effective conservation and development planning among YUS communities, facilitated by their Ward and LLG representatives, will result in greater alignment of government funding with the protected area’s natural, cultural, and socioeconomic values according to locally-defined needs and priorities.

This approach will also garner national interest by PNG’s Conservation and Environment Protection Authority, Department of Lands and Physical Planning, and the Department of Provincial and Local Government Affairs as it will serve as a practical example for the application of several recent legislative acts and policies supporting conservation and sustainable management of natural resources (Protected Areas Policy (2015), National Sustainable Land Use Policy (2022), Protected Areas Act (2024)) via empowerment of established government structure under PNG’s Organic Law (1995) and Local Level Governments Administration Act (1997).

Q16. How will you identify participants?

How did/will you identify and select the participants (individuals and/or organisations) to directly benefit from the capability and capacity building activities? What makes these the most suitable participants? How will you ensure that the selection process is unbiased, fair and transparent? How have you incorporated GESI considerations in identifying participants?

TKCP is currently facilitating a participatory, consultative process among YUS communities and stakeholders to refine the YUS Conservation Area’s framework for governance and cooperative management. Through this process, participants include:

YUS Conservation Area Communities: Customary landowners and stewards of the YUS landscape and its natural resources, these communities are the primary rightsholders and beneficiaries of the protected area. Communities have reorganized into six ‘zone-level’ Community Based Organizations (CBO) and will nominate leaders/representatives for the area’s 18 Wards via their respective CBO elections.

Ward Councilors: Elected officials representing the most localized level of government; responsible for Ward Development Planning and representation in public budgeting processes at the Local and District Levels.

Ward Development Committees: Established by Ward Councilors to facilitate community engagement and representation throughout the Ward Development Planning Process; each comprised of five appointed members including two men, two women, and the Ward Councilor as Chairperson.

Local Level Government (LLG) Presidents: Elected officials responsible for provision of acts, resources, and funding in accordance with community/Ward interests and development priorities.

District Development Authorities: Under guidance of the District's Member of Parliament and LLG Presidents, executive agency responsible for distribution of development funding and service delivery according to District Service Improvement Plans.

YUS Conservation Area Management Staff: Technical and operational staff responsible for facilitation of community-based land use planning, natural resource management, and monitoring of protected area targets and threats in support of adaptive management.

Participants are selected impartially, according to communities' election/nomination via CBOs and public election processes, with consideration for designated roles and responsibilities regarding government mandates and the YUS Conservation Area's governance framework. Throughout the project, TKCP will foster gender equity and social inclusion together with local communities through respective CBOs and Ward Development Committees to promote equitable participation and representation across all facets of conservation and development planning.

Q17. Gender Equality and Social Inclusion (GESI)

All applicants must consider whether and how their project will contribute to promoting equality between persons of different gender and social characteristics. Please include reference to the GESI context in which your project seeks to work. Explain your understanding of how individuals may be disadvantaged or excluded from equal participation within the context of your project, and how you seek to address this. You should consider how your project will proactively contribute to ensuring individuals achieve equitable outcomes and how you will ensure meaningful participation for all those engaged.

The principles of equity and inclusion are core and central to this project and to TKCP's wider YUS Conservation Area Governance and Accountability Initiative which seek to strengthen participation and representation throughout community planning and decision-making processes. Recognizing that cultures, traditions, and norms throughout the area are highly patriarchal with clan land ownership and leadership roles largely occupied by men, TKCP will actively engage and include the voices of women and other socially marginalized groups via established community structures including Mama Groups and local churches.

In particular, project activities supporting the formation and development of CBO structures and Ward Development Committees will strongly emphasize and facilitate establishment of diverse representation in accordance with local contexts and priorities for all community members. TKCP's facilitated discussions regarding land use and resource management in YUS utilize three-dimensional models (P3DM) constructed in 2019 through a participatory process with community members, designed to enable relatability and engagement among a broad range of social groups regardless of education level. Through this approach, women, youth, elders, and others are actively involved in the identification and discussion of various land uses, resource constraints, and recommendations as to their management.

This project's approach to Governance Capacity Building will utilize technical training methods and best practices designed to promote gender equality and social inclusion with consideration for local norms and customs. Through these methods, TKCP will ensure that the roles and perspectives of women and other marginalized groups are valued and incorporated into the area's governance structures guiding management of local conservation and development efforts throughout the YUS landscape.

Q18. Change expected

Detail the expected changes and benefits to both biodiversity and multi-dimensional poverty reduction, and links between them, that this work will deliver. You should identify what will change and who exactly will benefit a) in the short-term (i.e. during the life of the project – including capability and capacity building benefits) and b) the potential changes in the long-term (after the project has ended).

When talking about how people will benefit, please remember to give details of who will benefit, differences in benefits by gender or other layers of diversity within stakeholders, and the number of beneficiaries expected. The number of communities is insufficient detail – number of households should be the largest unit used.

By targeting the capacity and capability of customary landowners, leaders, and their local elected representatives throughout the YUS Conservation Area with regard to public administration and integrated planning for conservation and responsible development, this project will enhance the protected area's management effectiveness via increased government contribution and accountability. This project will equip the YUS Conservation Area's Ward and Local Level Governments with the knowledge and skills to create their respective Development Plans through a consultative, transparent process informed by a diverse range of community leaders, advocates, and representatives. By overcoming the persistent lack of such plans throughout much of the YUS Conservation Area, the Wards and LLGs will be well-equipped to secure and utilize appropriate government funding allocations to address key management priorities underpinning biodiversity conservation and socioeconomic well-being throughout the landscape.

This project will provide direct capability- and capacity-building support for 18 Ward Councilors and their respective Ward Development Committees (five members each), three LLG Presidents and their respective administration staff, as well as the leaders and directors of the YUS Conservation Area's five community-based organizations engaged in local conservation and natural resource management efforts. Ultimately, virtually all of the area's 15,000 residents (approximately 2,750 households) and customary landowners will indirectly benefit from the improved governance, public services, and support resulting from this project.

Q19. Sustainable benefits and scaling potential

How will the project reach a point where the benefits of strengthened capability and capacity can be sustained post-funding?

How will the capability and capacity be retained and remain available to deliver benefits in-country after the project? Is there potential for the new capability and capacity to renew itself or deliver additional capability and capacity, for example by building future environmental leaders beyond the project?

Sustainability: The YUS Conservation Area holds a great advantage in overcoming PNG's widespread challenges with weak local governance capacity as a result of the protected area's Management Committee structure and the unique opportunity for direct, regular engagement among the area's communities, customary landowners, and representatives from Local, District, Provincial, and National Government. By strengthening capacity and capability throughout the function of the protected area's core management processes, this project will bridge a critical divide between 1) needs, plans, and aspirations of the area's local/indigenous communities, and 2) government processes for provision of resources, funding, and services. The project will target, equip, and empower local stakeholders and representatives with the skills, tools, and practical experience throughout their integration into the YUS Conservation Area's management procedures, enabling their continued application and refinement into future planning cycles.

Scaling Potential: There is significant national interest in establishing and mainstreaming community-based land use planning as an integral component of PNG's system of bottom-up governance, as described in its recently launched National Sustainable Land Use Policy. The YUS Conservation Area is one of the country's best opportunities to put the policy into practice, as its 18 wards and communities already have 15 years of experience with the land use planning process. Through close coordination with the Department of Lands and Physical Planning and the Department of Provincial and Local Level Government, this project will generate valuable lessons to guide and inform the agencies' broader plans for implementing the policy throughout all of

PNG's 326 LLGs and over 6,100 Wards. Within Morobe Province, there is interest in pursuing protected area designation throughout the entire Saruwaget Mountain Range encompassing much of the Huon Peninsula. Lessons learned through this project will inform broader approaches to community-based planning and stakeholder engagement as these efforts progress over the next five years.

If necessary, please provide supporting documentation e.g. maps, diagrams, references etc., as a PDF using the File Upload below:

-  [TKCP - Reference Maps](#)
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Section 7 - Risk Management

Q20. Risk Management

Please outline the **7 key risks** to achievement of your **Project Outcome** and how these risks will be managed and mitigated, referring to the Risk Guidance. This should include at least one Fiduciary, two Safeguarding, and one Delivery Chain Risk.

Risk Description	Impact	Prob.	Gross Risk	Mitigation	Residual Risk
Fiduciary (financial): funds not used for intended purposes or not accounted for (fraud, corruption, mishandling or misappropriated).					
Increasing costs for governance and management of YUS Conservation Area draw funding away from community services and conservation actions.	Major	Unlikely	Moderate	Continue to design and promote processes for governance and management with emphasis on contextual feasibility, appropriateness, and cost effectiveness; Strengthen YUS Conservation Area Management Committee mechanisms supporting financial transparency and accountability.	Minor

Safeguarding: risk of sexual exploitation abuse and harassment (SEAH), or unintended harm to beneficiaries, the public, implementing partners, and staff. Allegations of staff or contractor misconduct toward community members in YUS in relation to their performance of project activities and/or as a representative of TKCP.	Major	Unlikely	Moderate	Communicate, uphold, and enforce TKCP Code of Conduct, and make key policies and reporting processes – including grievance mechanism and whistleblower policy – widely available and accessible for community members throughout YUS. Engage and cooperate with community leaders and officials throughout investigation and response to any allegation.	Minor
Safeguarding: risks to health, safety and security (HSS) of beneficiaries, the public. Implementing partners, and staff. Mistrust and conflict among clans disrupts participation and progress in community-level planning for conservation and development.	Major	Possible	Major	Establish and maintain regular stakeholder forums together with Ward and community representatives to provide regular and open dialogue regarding objectives and process.	Minor
Delivery Chain: the overall risk associated with your delivery model. Transportation and logistical challenges impede stakeholders' ability to reach quorum and participate in project activities according to schedule.	Major	Possible	Major	Collaborate with Provincial and District partners in the scheduling of major project activities targeting Ward and LLG representatives; Design and deliver activities at central locations within the YUS landscape whenever possible; maintain contingency plans to minimize impact and delay to project.	Moderate
Risk 5 Political dysfunction or disputed election results may distract or impede target beneficiaries' ability to participate throughout the duration of the project.	Moderate	Possible	Major	In partnership with Provincial Government and Department of Provincial and Local Government Affairs, collaborate with all elected Ward and Local Level Government representatives; maintain documentation to minimize information loss; engage and empower CBO leaders to sustain community engagement throughout political interruptions.	Moderate

Risk 6	Local disputes among clans may distract or complicate Ward Development Committees' ability to engage or reach general consensus regarding community plans and priorities.	Moderate	Possible	Moderate	Collaborate with and support CBO leaders and Ward representatives in applying conflict resolution skills; encourage acknowledgement of differences while focusing on areas of shared interest and mutual benefit.	Minor
Risk 7	Key protected area stakeholders pursue other major projects in YUS which distract focus or divert resources away from the protected area's governance initiative.	Moderate	Unlikely	Moderate	Emphasize co-development and ongoing stakeholder adherence to the forthcoming YUS Conservation Area Management Plan 2025-2034 as a primary framework guiding the prioritization of resources and management efforts.	Minor

Q21. Project sensitivities

Please indicate whether there are sensitivities associated with this project that need to be considered if details are published (detailed species location data that would increase threats, political sensitivities, prosecutions for illegal activities, security of staff etc.).

☒ No

Section 8 - Workplan

Q22. Workplan

Provide a project workplan that shows the key milestones in project activities.

 [TKCP Project Workplan - DIR31CC 1445](#)
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Section 9 - Monitoring and Evaluation

Q23. Monitoring and evaluation (M&E)

Describe how the performance of the project will be monitored and evaluated, making reference to who is responsible for the project's M&E.

Darwin Initiative projects are expected to be adaptive, and you should detail how the monitoring and evaluation will feed into the improved delivery of the project including its management. M&E is expected to be built into the project and not an 'add' on. It is as important to measure for negative impacts as it is for positive impact. Additionally, please indicate an approximate budget and level of effort (person days) to be spent on M&E (see Finance Guidance).

Monitoring and Evaluation of project performance will be overseen by TKCP's Conservation Monitoring Strategist alongside the project leader. The project logframe will act as a guiding framework for monitoring project achievement of its objectives, and the delivery of project outputs and its overall outcome as per key milestones.

At project commencement, a kick-off meeting will be held with project staff and key partners to review the project plan and log-frame, integrate activities into annual workplans and assign roles and responsibilities to staff. This includes the collection and compilation of data to inform periodic project monitoring and evaluation. Project performance and indicators will be reviewed quarterly during project staff review and planning meetings to track activity delivery, and annually as part of TKCP's workplan review and planning process. They will also be reviewed and reported against as part of TKCP's activity completion reporting procedure that follows the delivery of key activities to document and continuously monitor effective project delivery.

Total project budget for M&E (£):	
(this may include Staff and Travel and Subsistence Costs)	
Total project budget for M&E (%):	
(this may include Staff and Travel and Subsistence Costs)	
Number of days planned for M&E	

Section 10 - Indicators of Success & Standard Indicators

Q24a. Indicators of success

Please outline the Outcome and Outputs of the project and how you will show that they have been achieved by using SMART indicators and milestones.

	SMART Indicator	Means of Verification
Outcome The YUS Conservation Area is equitably and effectively governed, with active participation, support, and contribution from all management partners.	a) Improved stakeholder perceptions of governance and equity in the management of the YUS Conservation Area. b) (DI-A04) 33 Ward Councilors and Community-Based Organization members report that they are applying new capabilities six months after training.	a) Management Effectiveness Tracking Tool (METT) Assessment Report. b) (DI-A04) Ward Councilor Review & Reflection Workshop Report; Community-Based Organization Review Report.

Output 1 Ward Development Plans are completed and endorsed by Local Level Government.	1a) (DI-B04) 18 Ward Development Plans published and endorsed by LLG.	1a) (DI-B04) Published and officially endorsed Ward Development Plans.
	1b) (DI-A01) 18 Ward Councilors have completed Ward Development Committee training.	1b) (DI-A01) Training reports, with attendee lists, training modules.
	1c) (DI-A03) 18 Ward Committees with improved capacity and capability to effectively deliver Ward Development Plans.	1c) (DI-A03) Training reports, with attendee lists, training modules, and pre/post knowledge evaluation.
Output 2 YUS Communities are actively engaged and represented throughout Ward Planning Process and in managing the YUS Conservation Area.	2a) (DI-A01) At least 15 CBO members have completed Civic Engagement and Community Mobilization trainings.	2a) (DI-A01) Training reports, with attendee lists, training modules.
	2b) (DI-A03) 5 CBOs with improved capacity and capability to represent communities and manage community lands.	2b) (DI-A03) Training reports, with attendee lists, training modules, and pre/post knowledge evaluation.
	2c) (DI-B05) At least 72 community forum participants report increased participation in governance and management of YUS Conservation Area.	2c) (DI-B05) Community forum reports, Conservation Area Management Meeting reports.
Output 3 Protected Area Management is Integrated into Public Planning Process.	3a) (DI-A01) At least 8 representative government staff (i.e. Provincial, District, LLG) completed public planning training.	3b) (DI-A01) Training reports, with attendee lists, training modules.
	3b) (DI-C01) Documentation of public planning guide published and endorsed by PNG Government.	3b) (DI-C01) Public planning guide; official endorsement correspondence from PNG Government Agencies.
Output 4 No Response	No Response	No Response

Activities

Each activity is numbered according to the Output that it will contribute towards, for example, 1.1, 1.2, 1.3 are contributing to Output 1.

OUTPUT 1: Ward Development Plans are completed and endorsed by Local Level Government.

1.1 Facilitated Organisational Capacity Assessment of 18 Ward Development Committees to identify strengths and weaknesses regarding committees' clarity of purpose, structures, systems, and skills in relation to public engagement and participatory planning.

1.2 Facilitated dialogue and guidance for Ward Councilors' determination of Ward Development Committee structure and systems including committee composition, respective committee member roles, governance functions and processes.

1.3 Ward Development Committee Inception Workshop and Training: Best practices and shared learning for community engagement and participatory planning co-facilitated with PNG Department of Provincial and Local Government Affairs and Morobe Provincial Planning Office.

1.4 LLG and Ward Organizational Strengthening Training: Provision of guidance, resources, and tools for Development Planning and Budgeting, including its linkages with Protected Area Management Planning.

1.5 Coaching and Practical Guidance for Ward Councillors in facilitating Participatory Integrated Ward Planning to identify and respond to local needs regarding Conservation, Economic Development, Public Services, and Natural Resource Management.

1.6 Local Level Government Review & Endorsement of Ward Development Plans: DPLGA guidance and best practices for LLG consolidation of new Ward Development Plans including prioritization, budgeting, and alignment with government policies.

1.7 Ward Development Planning Process Review and Reflection Workshop: Ward Councillor discussion, evaluation, and shared learning for continuous improvement and determination of next steps for community engagement throughout WDP implementation.

OUTPUT 2: YUS Communities are actively engaged and represented throughout Ward Planning Process and in managing the YUS Conservation Area.

2.1 Organisational Capacity Assessment of 5 Community Based Organizations to identify strengths and weaknesses regarding organizations' clarity of purpose, processes, and skills in relation to community representation and advocacy.

2.2 Civic Engagement Training Workshop for CBO members: Provision of guidance, resources, and tools supporting effective leadership and public advocacy.

2.3 Community Mobilization Training Workshop for CBO members: Provision of guidance, resources, and tools for group facilitation, conflict resolution, project management, and persuasive presentation skills.

2.4 Coaching and practical guidance for CBO facilitation of community forums and engagement with Ward Development Committees throughout the public planning process.

2.5 Coaching and practical guidance for active CBO participation and persuasive presentation of community priorities to key government stakeholders via YUS Conservation Area Management Meetings.

OUTPUT 3: Protected Area Management is Integrated into Public Planning Process.

3.1 Co-facilitation of Process Mapping Workshop with Morobe Provincial Planning Office to align bottom-up public planning process timelines and outputs at Local, District, and Provincial levels, according to guidance from DPLGA.

3.2 Determination and documentation of Integrated Protected Area Management Planning Workflow for the YUS Conservation Area, according to Ward and LLG Timelines.

3.3 Papua New Guinea Government Review of Integrated Approach to Protected Area Planning, with affirmation and endorsement of appropriate agencies including YUS Conservation Area Management Committee and DPLGA.

Important Assumptions:

Please describe up to 6 key assumptions that, if held true, will enable you to deliver your Outputs and Outcome.

1) YUS Conservation Area Management Committee successfully adopts and applies its refined frameworks for governance, management, roles, and responsibilities.

2) YUS communities and customary landowners proceed in establishing widely supported structures for representation on the YUS Conservation Area Management Committee.

3) Ward Councilors adhere to guidance and direction provided through Department of Provincial and Local Level Government regarding appointment and function of Ward Development Committees.

4) YUS Conservation Area Management Committee and stakeholders value and apply guidance and training developed and delivered by TKCP and project partners.

5) Ward Development Committees adopt Land Use Planning into Ward Development Planning process

Q24b. Standard Indicators

Standard Indicator Ref & Wording	Project Output or Outcome this links to	Target number by project end	Provide disaggregated targets here
e.g. DI-A01: Number of people in eligible countries who have completed structured and relevant training	e.g. Output indicator 3.4 / Output 3	e.g. 60	e.g. 30 non-indigenous women; 30 non-indigenous men
DI-A04: Number of people reporting that they are applying new capabilities 6+ months after training	Project Outcome Indicator	33	22 indigenous men; 11 indigenous women
DI-B04: Number of new or improved sustainable livelihoods/ poverty reduction management plans	Output Indicator 1a/Output 1	18	18 Ward Development Plans
DI-A01: Number of people in eligible countries who have completed structured and relevant training	Output Indicator 1b/Output 1	18	14 indigenous men; 4 indigenous women
DI-A03: Number of local or national organisations with enhanced capability and capacity	Output Indicator 1c/Output 1	18	18 Ward Development Committees
DI-A01: Number of people in eligible countries who have completed structured and relevant training	Output Indicator 2a/Output 2	15	10 indigenous men; 5 indigenous women
DI-A03: Number of local or national organisations with enhanced capability and capacity	Output Indicator 2b/Output 2	5	5 Community Based Organizations

DI-A05: Number of trainers trained under the project reporting to have delivered further training	Output Indicator 2c/Output 2	72	42 indigenous men; 24 indigenous women
DI-A01: Number of people in eligible countries who have completed structured and relevant training	Output Indicator 3a/Output 3	8	6 men; 3 women
DI-C01: Number of best practice guides and knowledge products published and endorsed	Output Indicator 3b/Output 3	1	Integrated Public Planning Guide
No Response	No Response	No Response	No Response
No Response	No Response	No Response	No Response
No Response	No Response	No Response	No Response
No Response	No Response	No Response	No Response

If you cannot identify three Standard Indicators you can report against, please justify this here.

No Response

Section 11 - Budget and Funding

Q25. Budget

Please complete the appropriate Excel spreadsheet, which provides the Budget for this application. Some of the questions earlier and below refer to the information in this spreadsheet.

 [TKCP - Budget - DIR31CC 1455](#)

 09/10/2024

 22:49:25

 xlsx 89.43 KB

Q26. Alignment with other funding and activities

This question aims to help us understand how familiar you are with other work in the geographic/thematic area, and how this proposed project will build on or align with this to avoid any risks of duplicating or conflicting activities.

Q26a. Is this new work or does it build on existing/past activities (delivered by anyone and funded through any source)?

☒ Development of existing/past activities

Please provide details:

This project represents the second phase of TKCP's YUS Conservation Area Governance and Accountability Initiative, building upon an 18-month project (2023-2024) supported through IUCN's Biodiversity and Protected

Area Management (BIOPAMA) Program. The initiative is designed in response to findings and recommendations emerging from two Protected Area Management Assessments undertaken in 2021: Social Impact Assessment for Protected Areas (SAPA) and Management Effectiveness Tracking Tool (METT).

While the first phase of the initiative sought to engage stakeholders in reflection, review, refinement, and determination as to the protected area's structure and processes for equitable governance and inclusive management, the second phase will take those directives forward into practice together with the YUS Conservation Area Management Committee, subnational government representatives and their administrations, as well as YUS communities and customary landowners.

This project builds upon nearly three decades of TKCP's work in support of the establishment (achieved in 2009) and effective management of Papua New Guinea's first Conservation Area, and aligns directly with the YUS Conservation Area's forthcoming Management Plan 2025-2034.

Q26b. Are you aware of any current or future plans for work in the geographic/thematic area to the proposed project?

☒ Yes

Please give details explaining similarities and differences, and explaining how your work will be additional, avoiding duplicating and conflicting activities and what attempts have been/will be made to co-operate with and share lessons learnt for mutual benefit.

The Tree Kangaroo Conservation Program is currently providing technical assistance to strengthen the YUS Conservation Area's systems and processes for monitoring and adaptive management of land and resource use, with funding under USAID's Lukautim Graun Program (2020-2026). TKCP is also supporting sustainable community livelihoods throughout the YUS Conservation Area, in partnership with the World Bank-funded PNG Coffee Industry Corporation's PNG Agriculture Commercialization and Diversification (PACD) project (2024-2025). This project will continue to build upon the governance-strengthening efforts launched in 2023 with support from IUCN's BIOPAMA Program (2023-2024), serving to complement ongoing interventions and improve the foundation for the YUS Conservation Area's cooperative management in response to local needs including sustainable resource management and community livelihoods. By building capacity and capability of local leaders and representatives in facilitating effective, integrated planning, this project will also enable increased communication and cooperation among other governmental and nongovernmental partners with a presence in the YUS landscape to promote effective collaboration in response to stated community priorities.

Q27. Value for Money

Please demonstrate why your project is good value for money in terms of impact and cost-effectiveness of each pound spend (economy, efficiency, effectiveness and equity). Why is it the best feasible project for the amount of money to be spent?

TKCP is an established Papua New Guinean conservation organization recognized within the country and internationally for its holistic approach, commitment to quality, and pursuit of continuous learning throughout its programming. TKCP and the YUS Conservation Area have developed reliable and sustainable funding streams (including a substantial endowment and broad support via zoological institutions around the globe) to support a sizeable portion of core, reoccurring operational costs which enables greater allocation of grant funding toward direct project costs such as trainings, workshops, and technical assistance.

Darwin Initiative funding invested in this project will serve as a catalyst for improved governance and representation throughout the YUS Conservation Area – delivering impact by enabling improved services and livelihoods for more than 15,000 indigenous community members while strengthening stakeholder support of, and accountability for, their conservation and natural resource management efforts across the 162,000-hectare landscape.

Q28. Capital items

If you plan to purchase capital items with Darwin funding, please indicate what you anticipate will happen to the items following project end. If you are requesting more than 10% capital costs, please provide your justification here.

This project does not require the purchase of any capital items.

Section 12 - Safeguarding

Q29. Safeguarding

All projects funded under the Biodiversity Challenge Funds must ensure proactive action is taken to promote the welfare and protect all individuals involved in the project (staff, implementing partners, the public and beneficiaries) from harm. In order to provide assurance of this, projects are required to have specific procedures and policies in operation.

Please outline how your project will ensure:

- (a) beneficiaries, the public, implementing partners, and staff are made aware of your safeguarding commitment and how they can confidentially raise a concern,
- (b) safeguarding issues are investigated, recorded and what disciplinary procedures are in place when allegations and complaints are upheld,
- (c) you will ensure project partners also meet these standards and policies.

Indicate which minimum standard protocol your project follows and how you meet those minimum standards, i.e. CAPSEAH, CHS, IASC MOS-PSEA. If your approach is currently limited or in the early stages of development, please clearly set out your plans to address this.

The Tree Kangaroo Conservation Program – PNG is deeply committed to upholding its safeguarding policy which aims to protect children, at-risk adults, and beneficiaries from harm associated with the organization's activities and personnel.

To implement effective safeguarding, TKCP-PNG commits to thorough staff training, robust recruitment processes, and the development of programs that prioritize safety. A comprehensive reporting mechanism is in place, allowing concerns to be raised confidentially and safely, with protections for whistleblowers ensuring that individuals can report misconduct without fear of retaliation.

TKCP-PNG maintains open channels for the confidential reporting of safeguarding concerns, with protocols communicated and posted throughout the project area and in its Lae office. Together with members of the TKCP-PNG Board of Directors, the Safeguarding Focal Point investigates and responds to all complaints in accordance with the organization's policies and with PNG law.

Defra recommend you appoint a safeguarding focal point to ensure the project's PSEAH work is taken forward. This can be a separate member of staff or a current member of staff who spends a proportionate amount of time for safeguarding and PSEAH activities. Please name this individual here - this person should also be included in your overall staff list at Q31 and in your budget.

[REDACTED]

Section 13 - British Embassy or High Commission Engagement

Q30. British embassy or high commission engagement

It is important for UK Government representatives to understand if UK funding might be spent in the project country/ies. Please indicate if you have contacted the relevant British embassy or high commission to discuss the project and attach details of any advice you have received from them. Please note that some embassies or high commissions may not be able to respond to you but your project will not be penalised for a lack of response.

☒ Yes

Please attach evidence of request or advice if received.

-  [TKCP - Darwin - High Commission Correspondence](#)
-  25/09/2024
-  21:43:23
-  pdf 1.2 MB

Section 14 - Project Staff

Q31. Project staff

Please identify the core staff (identified in the budget), their role and what % of their time they will be working on the project.

Name (First name, Surname)	Role	% time on project	1 page CV or job description attached?
Alfred Kuke	Project Leader	75	Checked
Danny Samandingke	Community Engagement Facilitator	75	Checked
Patrick Vuet	Protected Area Manager & Government Liaison	35	Checked
Danny Nane	Ward Land Use Planning Facilitator	35	Checked

Do you require more fields?

☒ Yes

Name (First name, Surname)	Role	% time on project	1 page CV or job description attached?
Modi Pontio	Associate Director; Organizational Representation & Safeguarding Focal Point	10	Checked
Roebeck Bacani	Accounts Coordinator - Project Financial Documentation & Reporting	20	Checked

Samuel Merson	Conservation Monitoring Strategist - Monitoring & Evaluation Guidance	5	Checked
No Response	No Response	No Response	Unchecked
No Response	No Response	No Response	Unchecked
No Response	No Response	No Response	Unchecked
No Response	No Response	No Response	Unchecked
No Response	No Response	No Response	Unchecked

Please provide 1 page CVs (or job description if yet to be recruited) for the project staff listed above as a combined PDF.

 TKCP CVs - Darwin

 25/09/2024

 21:45:48

 pdf 234.26 KB

Have you attached all project staff CVs?

☒ Yes

Section 15 - Project Partners

Q32. Project Partners

Please list all the Project Partners (including the Lead Organisation who will administer the grant and coordinate delivery of the project), clearly setting out their roles and responsibilities in the project including the extent of their engagement so far.

Lead Organisation name: Tree Kangaroo Conservation Program - PNG Inc.

Website address: www.treekangaroo.org

Why is this organisation the Lead Organisation, and what value to they bring to the project? (including roles, responsibilities and capabilities and capacity):

The Tree Kangaroo Conservation Program - Papua New Guinea (TKCP-PNG) is the primary technical partner supporting the effective management of the YUS Conservation Area, having worked with its customary landowners and government stakeholders since 1996. TKCP-PNG has grown to become a leading and influential local organization promoting a holistic, one-health approach to community-based natural resource management and wildlife conservation.

TKCP-PNG serves as secretariat for the YUS Conservation Area Management Committee and plays a key role in providing technical and operational support for the YUS Conservation Area's planning, monitoring, reporting, and adaptive management. TKCP facilitates the protected area's management planning processes and coordinates with stakeholders for implementation of activities in accordance with the YUS Conservation Area Management Plan. Its 40-person team is comprised of a director, several technical program managers, coordinators, and administrative staff at its office in Lae, as well as six locally recruited Conservation Liaison Officers based in each of the six Zones throughout the YUS Conservation Area. Locally recruited YUS Conservation Area Rangers and Land Use Monitors are managed by the Conservation Officers in their respective zone.

International/In-country Partner ☒ In-country

Allocated budget (proportion or value): 

Represented on the Project Board (or other management structure) ☒ Yes

Have you included a Letter of Support from this partner? ☒ Yes

Do you have partners involved in the Project?

☒ Yes

1. Partner Name: Woodland Park Zoological Society

Website address: www.zoo.org

What value does this Partner bring to the project? (including roles, responsibilities and capabilities and capacity):	The Tree Kangaroo Conservation Program was founded in 1996 as an international wildlife conservation program of the Woodland Park Zoological Society (WPZ), which continues to maintain a close partnership with TKCP-PNG in support of long-term sustainability for the YUS Conservation Area and wildlife conservation efforts in Papua New Guinea. WPZ provides strategic, technical, and financial support for TKCP-PNG, including a dedicated three-person team comprised of the program's founder and senior director (Dr. Lisa Dabek), senior program manager (Trevor Holbrook), and conservation monitoring strategist (Dr. Samuel Merson) as well as wider organizational support. WPZ will contribute toward this project via in-kind staff time supporting project monitoring and evaluation as well as match funding provided through annual disbursements to TKCP-PNG from the YUS Conservation Endowment, established by WPZ in 2012 to ensure the long-term financial sustainability of the YUS Conservation Area and its effective management. WPZ will also facilitate international networking with regard to best practices and technical approaches in protected area governance and management capacity-building.
International/In-country Partner	☒ International
Allocated budget:	
Representation on the Project Board (or other management structure)	☒ Yes
Have you included a Letter of Support from this partner?	☒ Yes
2. Partner Name:	YUS Conservation Area Management Committee (Chaired by Morobe Provincial Government)
Website address:	n/a

What value does this Partner bring to the project? (including roles, responsibilities and capabilities and capacity):	The YUS Conservation Area is governed by the YUS Conservation Area Management Committee (CAMC) which is comprised of members representing the interests of the area's customary clan landowners and each level of government including PNG's Conservation and Environment Protection Authority, Morobe Provincial Government, as well as District and Local Level Governments throughout the area. YUS CAMC serves as the protected area's primary platform for partner coordination, stakeholder accountability, and decision-making with regard to management actions. The Morobe Provincial Government serves as Committee Chair. The first phase of the YUS Conservation Area Governance-Strengthening Initiative (2023-2024) is currently focusing on refinement and clarification of its Management Framework, with regard to the structure, processes, and roles of the YUS Conservation Area Management Committee members throughout implementation of the protected area's Management Plan. With particular emphasis on the processes and functions at the sub-provincial levels (Ward, LLG, District), the YUS Conservation Area Management Committee - and particularly its representatives from Morobe Provincial Government - will serve in a steering committee capacity to guide linkages and collaboration with sub-provincial stakeholders while ensuring alignment with national policies and standards as established by PNG's Conservation Areas Act, Protected Areas Policy, National Sustainable Land Use Policy, and others.
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International/In-country Partner	☒ In-country
Allocated budget:	
Representation on the Project Board (or other management structure)	☒ Yes
Have you included a Letter of Support from this partner?	☒ Yes

3. Partner Name:	Papua New Guinea Department of Provincial and Local Level Government Affairs
Website address:	https://www.dplga.gov.pg/

What value does this Partner bring to the project?	Papua New Guinea's Department of Provincial and Local Level Government Affairs (DPLGA), established by the Organic Law on Provincial and Local Government (OLPLLG), is the lead government agency serving as the central advisory body for all Provincial and Local Level Governments throughout Papua New Guinea. DPLGA facilitates and coordinates the provision of support to enhance the effective function and capacity of Provincial and Sub-Provincial government through mentoring, capacity development, monitoring, coordination, and partnership activities.
(including roles, responsibilities and capabilities and capacity):	DPLGA is currently collaborating with TKCP in the co-facilitation of initial training for Ward Councilors in the YUS Conservation Area on the template, timelines, process, and purpose of Ward Development Planning as well as discussion regarding the protected area's community-based land use planning process and opportunities for its integration and alignment with Ward Level processes. Through this project, DPLGA staff will provide technical guidance, assistance, training, and facilitation for project beneficiaries including Ward Councilors, Ward Development Committees, and Local Level Government staff with regard to standards, policies, processes, and tools for effective planning and monitoring in support of rural service delivery.
International/In-country Partner	☒ In-country
Allocated budget:	£0.00
Representation on the Project Board (or other management structure)	☒ No
Have you included a Letter of Support from this partner?	☒ Yes

4. Partner Name: No Response

Website address: No Response

What value does this Partner bring to the project?

No Response

(including roles, responsibilities and capabilities and capacity):

International/In-country Partner ☐ International ☐ In-country

Allocated budget: No Response

Representation on the Project Board (or other management structure) ☐ Yes ☐ No

Have you included a Letter of Support from this partner?	☐ Yes ☐ No
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5. Partner Name:	<i>No Response</i>
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Website address:	<i>No Response</i>
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What value does this Partner bring to the project?

No Response

(including roles, responsibilities and capabilities and capacity):

International/In-country Partner	☐ International ☐ In-country
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Allocated budget:	<i>No Response</i>
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Representation on the Project Board (or other management structure)	☐ Yes ☐ No
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Have you included a Letter of Support from this partner?	☐ Yes ☐ No
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6. Partner Name:	<i>No Response</i>
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Website address:	<i>No Response</i>
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What value does this Partner bring to the project?

No Response

(including roles, responsibilities and capabilities and capacity):

International/In-country Partner	☐ International ☐ In-country
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Allocated budget:	<i>No Response</i>
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Representation on the Project Board (or other management structure)	☐ Yes ☐ No
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Have you included a Letter of Support from this partner?	☐ Yes ☐ No
--	---

If you require more space to enter details regarding Partners involved in the project, please use the text field below.

No Response

Please provide a combined PDF of all letters of support.

 Darwin Initiative - Letters of Support-Final

 18/10/2024

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 pdf 833.57 KB

Section 16 - Lead Partner Capability and Capacity

Q33. Lead Organisation Capability and Capacity

Has your organisation been awarded Biodiversity Challenge Funds (Darwin Initiative, Darwin Plus or Illegal Wildlife Trade Challenge Fund) funding before (for the purposes of this question, being a partner does not count)?

☒ No

If no, please provide the below information on the Lead Organisation.

What year was your organisation established/ incorporated/ registered?	01 January 2013
What is the legal status of your organisation?	☒ NGO
How is your organisation currently funded?	TKCP is funded through: 1) Institutional and foundation grants (50%) currently including USAID, PNG Biodiversity and Climate Fund, and IUCN's BIOPAMA Programme; 2) Donations and contributions (30%) solicited primarily via TKCP's global network of zoological institutions including the Woodland Park Zoological Society as a long-term partner as well as other zoos throughout North America, Australia, and Europe; and 3) via an endowment (20%) created by the Woodland Park Zoological Society and Conservation International's Global Conservation Fund to support the management of the YUS Conservation Area in perpetuity.

Describe briefly the aims, activities and achievements of your organisation. Large organisations please note that this should describe your unit or department.

Aims	The Tree Kangaroo Conservation Program fosters wildlife and habitat conservation and supports local community livelihoods in Papua New Guinea through global partnerships, habitat protection, and scientific research. Our work is primarily focused on PNG's Huon Peninsula, home to the Matschie's tree kangaroo and many other endemic species.
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Activities	Tree Kangaroo Conservation Program is a leading local organization promoting a holistic, one-health approach to community-based natural resource management and wildlife conservation encompassing programs in Protected Area Management Effectiveness; Research & Monitoring; and Community Resilience via support for local livelihoods, health, education, and culture.
Achievements	TKCP facilitated the designation of Papua New Guinea's first Conservation Area and continues to support its role as a national model for community-based protected area management through collaboration with traditional landowners and government partners – providing world-class protection of over 160,000 hectares from coral reefs to 4,000-meter mountain ridges.

Provide detail of 3 contracts/projects held by the Lead Organisation that demonstrate your credibility as an organisation and provide track record relevant to the project proposed.

These contracts/awards should have been held in the last 5 years and be of a similar size to the grant requested in your application.

Contract/Project 1 Title	IUCN BIOPAMA: Strengthening Community-Based Governance and Management for Papua New Guinea's YUS Conservation Area
Contract Value/Project budget (include currency)	██████████
Duration (e.g. 2 years 3 months)	1 year 6 months
Role of organisation in project	The Tree Kangaroo Conservation Program is the lead applicant and primary project implementer.
Brief summary of the aims, objectives and outcomes of the project	Project Goal: Improve meaningful community participation, representation, and leadership in the management of the YUS Conservation Area, and strengthen mechanisms for effective government support and accountability for management actions. Objective 1: Establish and refine the systems and processes for community participation in YUS Conservation Area management planning and decision-making. Objective 2: Clarify the function of the YUS Conservation Area Management Committee with regard to responsive management and improved accountability to landowners and communities. Objective 3: Develop an updated YUS Conservation Area Management Plan with clearly defined stakeholder roles, responsibilities, and actions.
Client/independent reference contact details (Name, e-mail)	Rahul Chand Protected and Conserved Areas Programme Coordinator IUCN Oceania Regional Office ██████████

Contract/Project 2 Title	Papua New Guinea Biodiversity and Climate Fund: Strengthening Stakeholder Commitment and Accountability for Effective Management of the YUS Conservation Area
Contract Value/Project budget (include currency)	[REDACTED]
Duration (e.g. 2 years, 3 months)	1 year 6 months
Role of organisation in project	The Tree Kangaroo Conservation Program is the lead applicant and primary project implementer, facilitating stakeholder coordination and input to achieve project objectives.
Brief summary of the aims, objectives and outcomes of the project	The project aims to enhance the management effectiveness and long-term sustainability of the YUS Conservation Area through the development of a Protected Area Business Plan to guide the development and allocation of resources in accordance with the protected area's management needs, priorities, and operations.
Client/independent reference contact details (Name, e-mail)	Zola Sangga Program Manager PNG Biodiversity and Climate Fund [REDACTED]

Contract/Project 3 Title	United States Agency for International Development: Lukautim Graun PNG Biodiversity Program
Contract Value/Project budget (include currency)	[REDACTED]
Duration (e.g. 2 years, 3 months)	6 years
Role of organisation in project	The Tree Kangaroo Conservation Program is a subrecipient and project implementing partner under DT Global and Woodland Park Zoological Society.
Brief summary of the aims, objectives and outcomes of the project	Lukautim Graun Program facilitates collaboration among communities, the private sector, and government in support of conservation and sustainable development, in which customary owners are equipped to sustainably manage their lands to reduce the threats to biodiversity and government has the capacity and political will to create an enabling environment supporting biodiversity conservation. As an implementing partner, the Tree Kangaroo Conservation Program provides customary landowners and community members in the YUS Conservation Area with training and technical in support of effective planning in land use and natural resource management, protected area monitoring, sustainable livelihoods, financial access and literacy.
Client/independent reference contact details (Name, e-mail)	Tom Pringel Chief of Party, Lukautim Graun Program DT Global [REDACTED]

Have you provided the requested signed audited/independently examined accounts (or other financial evidence as indicated in the Finance Guidance)?

☒ Yes

Section 17 - Certification

Q34. Certification

If this section is incomplete the entire application will be rejected.

Please note if you do not upload the relevant materials below your application may be made ineligible.

On behalf of the

Company

of

Tree Kangaroo Conservation Program - PNG Inc.

I apply for a grant of

£199,987.00

I certify that, to the best of our knowledge and belief, the statements made by us in this application are true and the information provided is correct. I am aware that this application form will form the basis of the project schedule should this application be successful.

(This form should be signed by an individual authorised by the applicant institution to submit applications and sign contracts on their behalf.)

- I have enclosed CVs for key project personnel, a cover letter, letters of support, a budget, logframe, theory of change, Safeguarding and associated policies, and project workplan.
- Our last two sets of signed audited/independently verified accounts and annual report (or other financial evidence – see Finance Guidance) are also enclosed.

Checked

Name	Modi Pontio
Position in the organisation	Associate Director
Signature (please upload e-signature)	 M Pontio signature  20/09/2024  20:13:19  jpg 11.29 KB
Date	17 October 2024

Please attach the requested signed audited/independently examined accounts or other financial evidence (see Finance Guidance)

 [TKCP-PNG Audited Financial Statements 2023 signed](#)
 25/09/2024
 21:54:35
 pdf 3.55 MB

 [TKCP-PNG Audited Financial Statements 2022 signed](#)
 25/09/2024
 21:54:18
 pdf 3.29 MB

Please upload the Lead Organisation's Safeguarding Policy, Whistleblowing Policy and Code of Conduct as a PDF. Optionally you can also upload your Health, Safety and/or Security policy or Security Plan here.

 [TKCP Policies - Safeguarding - Whistleblowing - Code of Conduct](#)
 02/10/2024
 22:45:39
 pdf 291.54 KB

Section 18 - Submission Checklist

Checklist for submission

Ensure you submit this application on	Check
I have read the Guidance, including the "Darwin Initiative Guidance", "Monitoring Evaluation and Learning Guidance", "Standard Indicator Guidance", "Risk Guidance", and "Finance Guidance".	Checked
I have read, and can meet, the current Terms and Conditions for this fund.	Checked
I have provided actual start and end dates for the project.	Checked
I have provided the budget based on UK government financial years i.e. 1 April – 31 March and in GBP.	Checked
I have checked that our budget is complete, correctly adds up and I have included the correct final total at the start of the application.	Checked
The application been signed by a suitably authorised individual (clear electronic or scanned signatures are acceptable).	Checked
I have attached the below documents to the application: a cover letter from the Lead Organisation.	Checked
a budget (which meets the requirements above) using the template provided.	Checked
a signed copy of the last 2 annual report and accounts for the Lead Organisation (or other financial evidence – see Finance Guidance), or provided an explanation if not.	Checked
a completed workplan as a PDF using the template provided.	Checked
a copy of the Lead Organisation's Safeguarding Policy, Whistleblowing Policy and Code of Conduct (Question 29).	Checked
a copy of the Lead Organisation's Health, Safety and/or Security policy or Security Plan (Question 29)	Unchecked

1 page CV or job description for all the Project Staff identified at Question 31, including the Project Leader, or provided an explanation of why not, combined into a single PDF.	Checked
a letter of support from the Lead Organisation and partner(s) identified at Question 32, or an explanation of why not, as a single PDF.	Checked
I have been in contact with the FCDO in the project country/ies and have included any evidence of this. If not, I have provided an explanation of why not.	Checked
The additional supporting evidence is in line with the requested evidence, amounts to a maximum of 5 sides of A4, and is combined as a single PDF.	Checked
(If copying and pasting into Flexi-Grant) I have checked that all the responses have been successfully copied into the online application form.	Checked
I have checked the Darwin Initiative website immediately prior to submission to ensure there are no late updates.	Checked
I have read and understood the Privacy Notice on the Darwin Initiative website.	Checked
Ensure you submit this application on Flexi-Grant.	

We would like to keep in touch!

Please check this box if you would be happy for the lead applicant (Flexi-Grant Account Holder) and project leader (if different) to be added to our mailing list. Through our mailing list we share updates on upcoming and current application rounds under the Biodiversity Challenge Funds. We also provide occasional updates on other UK Government activities related to biodiversity conservation and share our regular newsletter. You are free to unsubscribe at any time.

Checked

Data protection and use of personal data

Information supplied in the application form, including personal data, will be used by Defra as set out in the **Privacy Notice**, available from the [Forms and Guidance Portal](#).

This **Privacy Notice must be provided to all individuals** whose personal data is supplied in the application form. Some information may be used when publicising the Darwin Initiative including project details (usually title, lead organisation, project leader, location, and total grant value).